

## Reconfiguring Education Systems in the 21st Century: Innovation, Equity, and Global Transformation

Selvia Ruyatus Saefullah<sup>1\*</sup>, Mohamad Heri Hadian<sup>2</sup>, Erry Hendriawan<sup>3</sup>, Yanti Krismayanti<sup>4</sup>, Neni Utami Adiningsih<sup>5</sup>

<sup>1</sup>STAI Riyadhul Jannah, Subang, Indonesia; <sup>2</sup>Universitas Islam Nusantara, Bandung, Indonesia; <sup>3</sup>STKIP Pasundan, Cimahi, Indonesia; <sup>4</sup>Universitas Islam Nusantara, Bandung, Indonesia; <sup>5</sup>RA Alif, Bandung, Indonesia

### INFO ARTIKEL

#### Riwayat artikel:

Received 15 March 2026

Revised 25 March 2026

Accepted 27 March 2026

Available online 31 March 2026

#### Keywords:

education system transformation, educational innovation, equity in education, global education, digital learning, sustainable development



Artikel ini merupakan artikel akses terbuka di bawah lisensi [CC BY-SA](https://creativecommons.org/licenses/by-sa/4.0/) license.

Copyright © 2026 by Author. Published by Yayasan Daarul Huda

### ABSTRACT

*This study examines the reconfiguration of education systems in the 21st century by emphasizing the interconnected roles of innovation, equity, and global transformation. The research employs a qualitative approach with a literature-based design to analyze contemporary educational shifts through academic publications and official government data. The findings reveal that educational innovation, particularly through digital technology integration and adaptive pedagogical models, serves as a primary catalyst for systemic transformation. However, disparities in access remain evident, as indicated by the significant decline in school participation rates from 99.19% among children aged 7–12 to 29.01% among young adults aged 19–23 in Indonesia, highlighting structural challenges in sustaining educational continuity. The study further identifies that global transformation has reshaped educational priorities, requiring institutions to incorporate 21st-century competencies, including critical thinking, digital literacy, and cross-cultural understanding. Despite progress in digital adoption, unequal infrastructure distribution and varying levels of institutional readiness continue to hinder inclusive implementation. The discussion underscores that successful education system reconfiguration requires a holistic and integrated approach involving policy alignment, capacity building, and technological accessibility. The study concludes that an adaptive, inclusive, and innovation-driven education system is essential for enhancing global competitiveness while reducing social inequalities. These findings contribute to the broader discourse on sustainable education development by providing a conceptual and empirical foundation for policymakers and educational institutions to design resilient and future-oriented systems.*

### INTRODUCTION

The transformation of the education system in the 21st century represents a strategic response to global changes characterized by rapid technological advancement, social complexity, and the dynamics of a knowledge-based economy. The education system can no longer maintain a conventional approach focused solely on the transfer of information; rather, it must shift toward the development of multidimensional competencies. This shift demands the integration of pedagogical innovation, equitable access, and a global orientation in the design of education policies.

Data from the Central Statistics Agency indicates that the national education system continues to undergo structural development through an increase in the number of educational institutions and teaching staff during the 2023–2024 period. This reality suggests systemic efforts to strengthen the foundations of education, although challenges regarding quality and distribution persist. Educational transformation is imperative to ensure the system's relevance to future needs. This context underscores the importance of reconfiguring education systems as an adaptive strategy for navigating the global era.

\*Corresponding Author

Email: [selvia.ruyatus1@gmail.com](mailto:selvia.ruyatus1@gmail.com)

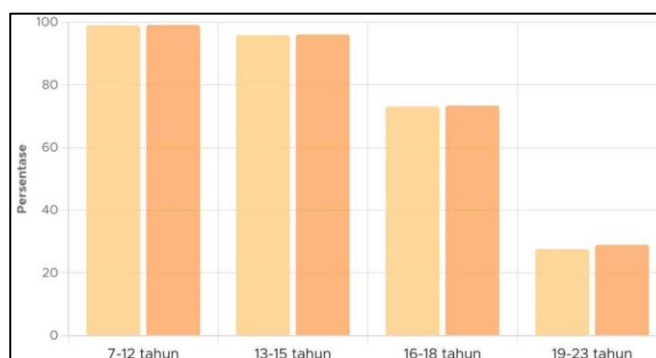


Figure 1. School Enrollment Rates by Age Group in Indonesia in 2024

Source: Central Bureau of Statistics (BPS), Ministry of Education, Culture, Research, and Technology (Kemendikbudristek), and the author's analysis (2024).

Data from the Central Statistics Agency shows that school enrollment rates in 2024 declined significantly with increasing age, from 99.19% in the 7–12 age group to just 29.01% in the 19–23 age group. This disparity indicates a lack of continuity in access to education across educational levels, which has the potential to widen social disparities and affect the quality of human resources. Advances in digital technology have driven significant shifts in the learning paradigm, transforming it from a static model into a more dynamic and interactive one.

The integration of technology enables learning to take place in a flexible, personalized, and data-driven manner, thereby supporting improved learning outcomes. These changes have also shifted the role of educators from mere content deliverers to learning facilitators who adapt to the needs of learners (Lygdoh & Kharbiryimbai, 2025). This transformation underscores the importance of digital literacy as a core competency in 21st-century education. Emerging challenges relate to educators' readiness to adopt technology effectively and sustainably. Digital competency gaps have the potential to hinder the optimization of learning innovations. This situation demands integrated policy interventions that combine human resource capacity building with the strengthening of technological infrastructure (Marlina et al., 2023).

The gap in access to education remains a major issue in educational development, particularly in developing countries. Data from the Central Statistics Agency (BPS) for 2024 indicates that the School Enrollment Rate for children aged 7–12 has reached over 99%, yet it has declined to approximately 81.55% for the 16–18 age group. This trend highlights challenges in ensuring the continuity of education at the upper secondary level. This disparity in access reflects economic, geographic, and social factors that influence educational participation. This situation underscores the urgency of an equity-based approach in transforming the education system. Inclusive policies are needed to ensure that every individual has equal opportunities to access quality education. Without a fair approach, educational transformation risks widening existing social disparities.

Changes to the curriculum and teaching approaches are key components in supporting future-oriented educational transformation. A 21st-century curriculum must be able to accommodate skills such as critical thinking, creativity, collaboration, and communication as core competencies. Previous research confirms that curriculum innovation is a crucial element in responding to rapid global changes (Dariyono & Rusman, 2023). Implementing an innovative curriculum requires adequate resource support and institutional readiness (Awaliyah et al., 2026). Challenges in implementation include limited teacher training, learning assessments that

are not yet adaptive, and resistance to change. These conditions indicate that educational transformation is not merely conceptual but also requires well-developed operational readiness.

A systemic approach is needed to ensure the successful implementation of a relevant and contextually appropriate curriculum. Educational transformation also faces structural challenges related to the relevance of graduates to the needs of the labor market. Data from the Central Statistics Agency (BPS) for 2024 indicates approximately 7.2 million unemployed people in Indonesia, with a significant proportion coming from vocational high school graduates. This fact highlights a gap between the education system and industry needs.

Education that is out of sync with economic developments risks producing graduates who lack competitiveness. This situation demands education system reforms oriented toward the needs of the workforce. Integration between education and industry is a key strategy for enhancing human resource quality. This transformation must produce graduates who are adaptable, innovative, and globally competitive.

The transformation of the education system must ultimately be directed toward sustainable development that positions education as a cornerstone. The process of change encompasses not only structural aspects but also involves cultural shifts, multi-stakeholder collaboration, and continuous innovation. Previous studies indicate that educational transformation requires the involvement of all stakeholders to create an inclusive and adaptive system (Kurniawan, 2025).

The government's role is crucial in designing policies responsive to global dynamics. Support from the public and the private sector is also necessary to strengthen the implementation of educational transformation. Synergy among stakeholders will determine success in creating an education system that is globally competitive. Reconfiguring education systems is a strategic step to ensure education can comprehensively and sustainably address the challenges of the 21st century.

## METHOD

This study employs a qualitative approach with a literature review design to conduct an in-depth examination of the transformation of the 21st-century education system from the perspectives of innovation, equity, and global dynamics. This approach was chosen because it provides a comprehensive understanding of conceptual phenomena and educational policies through the analysis of various relevant scholarly sources. Data collection was conducted by reviewing reputable journal articles, academic books, and official government documents related to the development of modern education systems. The data analysis technique employs an interactive analysis model that includes data reduction, information presentation, and systematic conclusion-drawing, thereby producing a structured and valid synthesis (Zahra et al., 2020). Data validity is ensured through source triangulation by comparing various references to ensure the consistency of the findings obtained. This approach aligns with Sugiyono's (2019) perspective, which emphasizes that qualitative research is oriented toward understanding the meaning, processes, and interpretation of social phenomena in a holistic and contextual manner (Sugiyono, 2022).

## RESULT

The analysis results indicate that the transformation of Indonesia's 21st-century education system exhibits complex dynamics, particularly in terms of learning innovation, equitable access, and the integration of digital technology. Key findings indicate a significant increase in the adoption of educational technology, yet this has not been accompanied by

equitable access across all age groups and regions. Quantitative data from official sources reveal a substantial gap in educational participation at the higher education level, which has implications for the sustainable quality of human resources.

**Table 1. School Enrollment Rates by Age Group in Indonesia (2024)**

| Age Group | School Enrollment Rate (%) |
|-----------|----------------------------|
| 7-12 year | 99,19                      |
| 13-15     | 95,12                      |
| 16-18     | 74,45                      |
| 19-23     | 29,01                      |

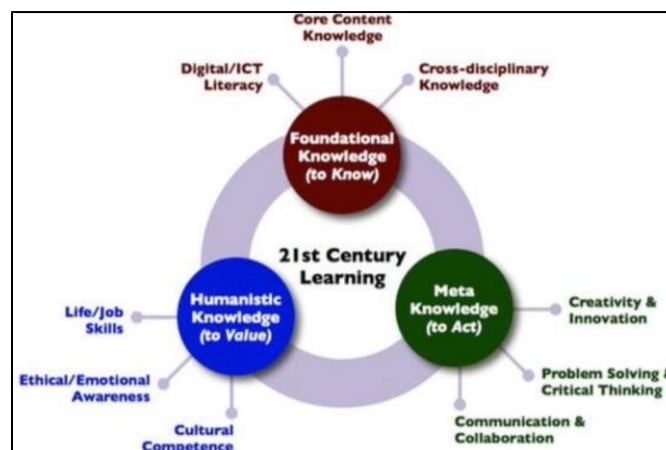
Source: Central Bureau of Statistics (BPS), Ministry of Education, Culture, Research, and Technology (Kemendikbudristek), and the author's analysis (2024).

These findings confirm that while participation rates in primary education are relatively high, there has been a significant decline at higher levels of education. This situation indicates the presence of structural barriers that hinder educational continuity, particularly regarding economic factors, access, and institutional readiness to support further learning. Education transformation indicators also show that technology integration is not yet fully inclusive, resulting in persistent disparities between urban and rural areas.

## DISCUSSION

### Educational Innovation as a Catalyst for System Reconfiguration

The transformation of the 21st-century education system positions innovation as a key element in responding to rapid and dynamic global changes. Innovation is not merely defined as the integration of digital technology into learning, but also encompasses a shift in pedagogical paradigms toward more adaptive, collaborative, and learner-centered approaches. The development of online learning platforms has opened new opportunities for expanding access to education, yet their effectiveness heavily depends on institutional readiness and human resources. Research findings indicate that the utilization of educational technology in Indonesia has increased, though it remains unevenly distributed across various regions. This disparity poses a challenge in ensuring that innovation truly delivers inclusive and sustainable impacts. These findings align with research emphasizing that educational innovation must be accompanied by institutional capacity building to generate significant systemic change (Jumal Syaifuddin, 2025).



**Figure 2. 1st Century Learning**

Educational innovation serves as the primary driver of 21st-century education system transformation through the integration of various interconnected strategic components. The schematic structure illustrates the relationship between digital technology, educational policy, educator competencies, and learner needs as core elements in building an adaptive learning ecosystem (Marlina, 2025). Technology functions as a catalyst that accelerates the transformation process, while policy serves as the normative foundation guiding the systematic implementation of innovation.

Educators are portrayed as mediators bridging the use of technology with meaningful and contextual learning processes. The interaction among these components yields outcomes such as improved learning quality, expanded access to education, and enhanced global competitiveness (Hendriawan et al., 2026). This framework underscores that educational transformation is not piecemeal but requires a holistic approach that sustainably integrates structural, cultural, and technological aspects (Lehtinen et al., 2025).

The shift in teaching approaches toward a digital-based model also requires a redefinition of the educator's role in the modern educational ecosystem. Educators no longer serve as the sole source of knowledge, but rather as facilitators capable of guiding the learning process in a critical and reflective manner. Digital literacy skills have become a key competency that educators must possess in order to optimize the use of technology in the learning process.

A literature review indicates that there remains a gap in teachers' readiness to adopt digital innovations, particularly in areas with limited infrastructure. This situation underscores that educational innovation cannot be separated from the aspect of sustainable human resource development. Previous research also underscores the importance of ongoing training for educators to enhance the effectiveness of technology implementation in learning (Kurniawan, 2025). The dynamics of educational innovation are also closely linked to institutional policies that support the comprehensive transformation of the education system.

Policies that are responsive to technological advancements and global needs are key determinants in the successful implementation of innovation. The integration of 21st-century competency-based curricula such as critical thinking, creativity, and collaboration is a strategic step toward improving the quality of education (Mugirotni et al., 2022). Research findings indicate that educational institutions capable of adopting innovative policies tend to exhibit higher levels of adaptability to changes in the global environment. This approach reinforces the argument that innovation is not merely technical in nature but also encompasses structural and educational policy aspects. These findings are supported by studies emphasizing the importance of aligning educational policies with practices to drive sustainable transformation (Ibrahim et al., 2024).

The implications of educational innovation for the transformation of the system as a whole reveal a significant relationship between technology adoption, the quality of learning, and global competitiveness. Innovative education systems are capable of producing graduates who are more adaptable to change and possess competencies relevant to the needs of the global labor market (Sadiyah et al., 2019). Analysis shows that countries or institutions that successfully integrate innovation effectively tend to have more resilient and inclusive education systems. The main challenge lies in ensuring that such innovations are accessible to all segments of society without creating new disparities. A holistic and sustainable approach is key to ensuring that innovation truly contributes to equitable educational transformation (Sulastini et al., 2023). This is consistent with findings in the literature, which emphasize that educational innovation must aim to simultaneously improve quality and ensure equitable access.

### **Equity in Education: Addressing Access and Inclusion Gaps**

Ensuring equitable access to education is a crucial aspect of the process of reconfiguring education systems, particularly in the context of persistent inequalities among social groups and regions. Research findings indicate that while there has been an increase in access to basic education, sustained participation at higher levels continues to face various structural barriers. These disparities are not only driven by economic factors but also by limitations in educational infrastructure and unequal access to technology. Previous studies emphasize that 21st-century educational transformation must ensure inclusivity so that all students have equal opportunities to access quality education (Kurniawan, 2025). Such disparities in access have the potential to widen the social divide if not addressed through systematic and sustainable policies.

The issue of equity is also closely linked to the education system's ability to integrate technology in an inclusive manner. The digitization of education often presents a paradox: while it opens up broad access opportunities on one hand, it can widen the gap for groups lacking adequate facilities on the other. Research indicates that limited digital literacy and access to technological devices act as barriers to the implementation of digital-based learning (Lyngdoh & Kharbiryumbai, 2025). This situation calls for equity strategies that focus not only on providing technology but also on enhancing user capacity. Without a comprehensive approach, digitalization has the potential to create new forms of exclusion within the education system. Therefore, equity must be the guiding principle in every educational transformation policy.

Efforts to achieve equity in education require an integrated approach that combines policy, curriculum, and teaching practices. An adaptive and contextual curriculum can serve as a vital tool for addressing the diverse needs of students. Previous research indicates that the development of a 21st-century curriculum must account for the diversity of students' social and cultural backgrounds to make learning more inclusive (Dariyono & Rusman, 2023).

The implementation of policies that prioritize vulnerable groups is also a critical factor in reducing educational disparities. Synergy between the government, educational institutions, and the community is necessary to create a fair and sustainable education system. This approach reinforces the argument that equity is not merely a goal but the primary foundation of 21st-century educational transformation.

### **Global Transformation and the Reconfiguration of Education Systems**

Global transformation has driven education systems to adapt rapidly to increasingly complex economic, social, and technological changes. The dynamics of globalization require educational institutions to focus not only on the transfer of knowledge but also on the development of cross-cultural competencies, critical thinking skills, and high digital literacy.

These changes necessitate a more flexible curriculum that is responsive to the needs of the global job market. Research findings indicate that education systems capable of adapting to global demands tend to be more effective in producing competitive graduates. This reinforces the importance of education transformation oriented toward international standards without neglecting local contexts. These findings align with studies affirming that the globalization of education requires the integration of local values and global competencies within the learning process (Dariyono & Rusman, 2023).

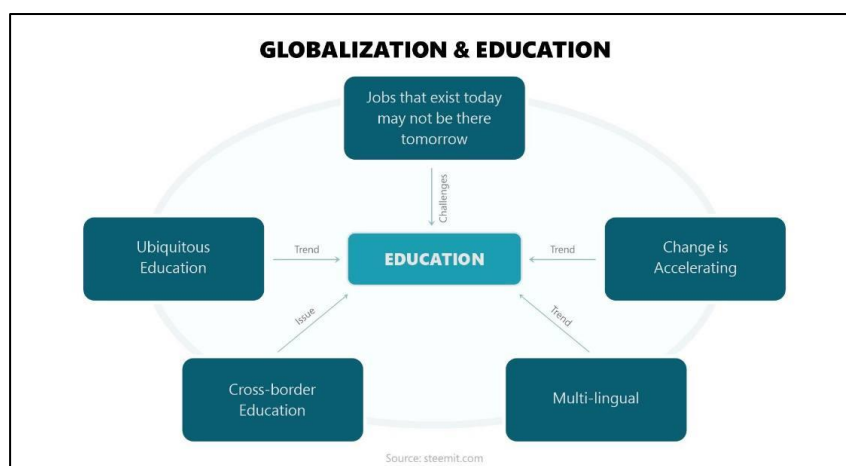


Figure 3. Globalization and Education: A Conceptual Framework  
Source: Author's synthesis based on the literature (Nuris, 2025)

Changes in the global landscape are also reshaping educational delivery through the use of cross-border technology, which enables learning without geographical boundaries. Digital platforms have created new avenues for international collaboration among educational institutions, educators, and learners. This situation presents significant opportunities to improve the quality of education through the global exchange of knowledge and best practices. Analysis indicates that institutions capable of leveraging global networks tend to have an edge in innovation and curriculum development. The primary challenges lie in the readiness of infrastructure and human resource capacity to manage globally-based learning systems. Previous research also reveals that digital transformation is a key factor in expanding cross-border access to education (Lygdoh & Kharbiryumbai, 2025).

The dimension of equity in a global context is a critical issue that cannot be overlooked in the process of educational transformation (Reni Marlina, 2025). Disparities between countries and among regions within a single country indicate that access to quality education remains unequal (Marlina et al., 2025). Empirical data show that developing countries face greater challenges in providing adequate educational infrastructure compared to developed countries. This situation has the potential to widen the gap in human resource quality at the global level.

Efforts to address these inequalities require international collaboration focused on technology transfer, capacity building, and the strengthening of education policies. These findings are supported by research emphasizing the importance of a collaborative approach in reducing global educational disparities (Nuris, 2025). The transformation of the education system in a global context is also closely linked to the growing demands for sustainability across various sectors. Education is expected to contribute to raising awareness of global issues such as climate change, social inequality, and sustainable development.

Integrating sustainability values into the curriculum is a strategic step toward shaping a generation with a sense of global responsibility. Analysis indicates that educational institutions that integrate sustainability principles tend to be more relevant to future needs. This approach strengthens education's position as a strategic instrument in supporting the global development agenda. Previous studies also confirm that sustainable education serves as a crucial foundation for addressing increasingly complex global challenges (Kamila Rahma Shalehah et al., 2025).

The implications of global transformation for the reconfiguration of the education system indicate that the changes occurring are multidimensional and require an integrated approach. An

education system that is adaptive to global changes can enhance national competitiveness while strengthening its position within the international order.

The main challenge lies in the ability of institutions to align policies, curricula, and teaching practices with ever-evolving global dynamics. A strategic approach based on cross-sector collaboration is key to ensuring the success of this transformation. The analysis confirms that the reconfiguration of the education system must be directed toward creating a system that is inclusive, adaptive, and globally oriented. This is consistent with research findings stating that global education transformation requires synergy between innovation, equity, and sustainable policies (Bahauddin et al., 2025).

The relationship between globalization and the education system in shaping learning models that adapt to global dynamics. The schematic structure illustrates that globalization serves as the primary driver of change through the flow of information, the mobility of knowledge, and economic integration, all of which directly impact the competency requirements for human resources. Digital technology is presented as a strategic medium that enables broader cross-border learning and international collaboration. The interaction between educational institutions, global policies, and international networks results in a more open and connected educational ecosystem. A global competency-based curriculum is the primary output, emphasizing critical thinking skills, digital literacy, and cross-cultural awareness. This framework underscores that education is no longer merely local in nature but is part of an interconnected global system. The implications of these relationships indicate that educational transformation requires an integrative approach to effectively address global challenges in a sustainable manner.

## CONCLUSION

The reconfiguration of the 21st-century education system is a multidimensional process influenced by the simultaneous integration of innovation, equitable access, and global transformation. Findings indicate that educational innovation, particularly through the use of digital technology and adaptive pedagogical approaches, serves as the primary catalyst for improving the quality of learning and the relevance of graduates' competencies. Educational access disparities, reflected in declining participation rates at higher educational levels, indicate the need for more inclusive and equitable policies to ensure the sustainability of education. Global transformation further reinforces the urgency of educational system reform through demands for cross-cultural competencies, digital literacy, and critical thinking skills aligned with the dynamics of the international labor market. The integration of policy, institutional capacity, and human resource readiness is a determining factor in ensuring the effectiveness of such transformation. The findings of this study indicate that an adaptive, inclusive, and innovation-based education system can enhance global competitiveness while reducing social disparities. Strategic implications suggest that the success of educational transformation depends on the synergy between innovation, equity, and sustainable global orientation.

## REFERENCES

- Awaliyah, W., Fauzi, H., Hendriawan, E., & Marlina, R. (2026). *The Role of Education in Strengthening Islamic Economic Awareness : A Pathway to Ethical and Inclusive Development*. 6(1), 422–432.
- Bahauddin, A., Hamidah, & Hamzah, H. (2025). Peran Layanan Konseling Dalam Menangani dan Mencegah Kasus Bullying di Sekolah. *Jurnal Konseling Gusjigang*, 2(2), 1–7.
- Dariyono, & Rusman. (2023). CURRICULUM TRANSFORMATION IN THE 21ST CENTURY

- EDUCATION : PERSPECTIVES, CHALLENGES, AND PROSPECTS. *ICESS: International Journal Conference Education Inovation and Social Science*, 1(July), 57–68.
- Hendriawan, E., Marlina, R., Hadian, M. H., Nuraeni, I. I., & Sun, S. (2026). Mapping International Collaboration and Research Hotspots in Educational Technology : A VOSviewer Analysis. *Socius: Jurnal Penelitian Ilmu Ilmu Sosial*, 3(6), 41–53.
- Ibrahim, M. A., Abdullah, A., Ismail, I. A., & Asimiran, S. (2024). Heliyon Leadership at the helm : Essential skills and knowledge for effective management in Islamic Economics and Finance schools. *Heliyon*, 10(17), 36–96. <https://doi.org/10.1016/j.heliyon.2024.e36696>
- Jumal Syaifuddin. (2025). Pengembangan Kecerdasan Emosional dan Kecerdasan Spiritual dalam Pendidikan Karakter Siswa Jumal Syaifuddin. *Jurnal Multidisiplin Ilmu Akademik*, 2(2), 94–100.
- Kamila Rahma Shalehah, Faqih Fathul Ihsan, Muhammad Ariz Hibrizi, Muhammad Novry Ramadhan, & Abdul Fadhil. (2025). Transformasi Pendidikan Islam di Era Digital: Rekonstruksi Nilai-Nilai Historis dalam Menyongsong Masyarakat Virtual. *Jurnal IHSAN : Jurnal Pendidikan Islam*, 3(3), 551–566. <https://doi.org/10.61104/ihsan.v3i3.1529>
- Kurniawan, S. (2025). Transformation Education System and Challenges and Opportunities in the 21 st Century. *Nuris Journal of Eduaction and Islamic Studies*, 5(2), 139–150.
- Lehtinen, A., Kosttinen, E., & Näykki, P. (2025). Crossing boundaries–pre-service teachers' situated and imagined views of socioemotional competence and dialogicality. *Learning, Culture and Social Interaction*, 50(April 2024). <https://doi.org/10.1016/j.lcsi.2024.100880>
- Lygdoh, D., & Kharbiryumbai. (2025). Reconfiguring Teacher Identity In The Digital Age : A Critical Review Of Multi-Role Negotiation , Professional Challenges , And Emerging Opportunities In 21st-Century Education. *IJCRT: International Journal Of Creative Research Thoughts*, 13(3), 224–237.
- Marlina, R. (2025). Traces of Islamic Education and Archipelago Culture Research in Indonesia and Brunei Darussalam : A Bibliometric Analysis. *Proceedings: International Seminar on Educational Studies*, 1(1), 185–198.
- Marlina, R., Khor, A., Prasetyo, Y., & Mujib. (2025). *Pembelajaran Ekonomi Syariah Dari Teori ke Aksi: Transformasi SDM Di Era Digital* (1st ed.). PT Alfabeta Media Utama. <https://publishing.baitsyariah.id/product/00306/>
- Marlina, R., Saefullah, S., Nuraeni, I. I., Mulyanto, A., & Sumantri, S. (2023). Paradigma Mendidik dan Mengajarkan English For Specific Purpose dalam Meningkatkan Kompetensi Mahasiswa Akuntansi Ditinjau dari Perspektif Psikologi Pendidikan. *EDUKASIA: Jurnal Pendidikan Dan Pembelajaran*, 4(2), 2421–2428. <https://doi.org/10.62775/edukasia.v4i2.606>
- Mugirotn, M., Yuliana, Y., Astuty, D., Datulayuk, S., & Mulawarman, W. G. (2022). Implementasi Model Analisis SWOT pada Lembaga Pendidikan Sekolah Menengah Pertama Negeri 2 Samarind. *Jurnal Ilmu Manajemen Dan Pendidikan (JIMPIAN)*, 2(1), 15–22. <https://doi.org/10.30872/jimpian.v2i1.2347>
- Reni Marlina. (2025). The Influence of Perception of Learning Media and Learning Motivation on Social Science Learning Achievement at Private Junior High Schools in South Jakarta City. *Journal of Multi-Disciplines Science (Icecomb)*, 4(3), 34–42. <https://doi.org/https://doi.org/10.59921/icecomb.v3i1.48>
- Sadiyah, H., Shofawi, M. A., & Fatmawati, E. (2019). Manajemen Program Pendidikan Leadership untuk Siswa di Sekolah Alam Banyubelik Kedungbanteng Banyumas. *Tarbawi: Jurnal Keilmuan Manajemen Pendidikan*, 5(02), 251–270.
- Sugiyono. (2022). *Metode Penelitian Kuantitatif, Kualitatif dan R&D* (2nd ed.). Alfabeta.
- Sulastini, R., Nuraeni, I. L., Marlina, R., & Saefullah, S. (2023). Manajemen Kurikulum dan Evaluasi

Pembelajaran ESP: English For Accounting untuk meningkatkan Efektivitas Manajemen Keuangan. *Journal of Education Research*, 4(4), 2198–2204.

Zahra, F., Mustaqimmah, N., & Hendra, M. D. (2020). Kekuatan Media Digital Pada Pembentukan Budaya Populer (Studi Pada Komunitas Moarmy Pekanbaru). *Komunikasiana: Journal of Communication Studies*, 2(2), 123. <https://doi.org/10.24014/kjcs.v2i2.11119>